DAIKIN

EUREKA 2019

Heating, Cooling & Ventilation: Sustainable technologies for a better life

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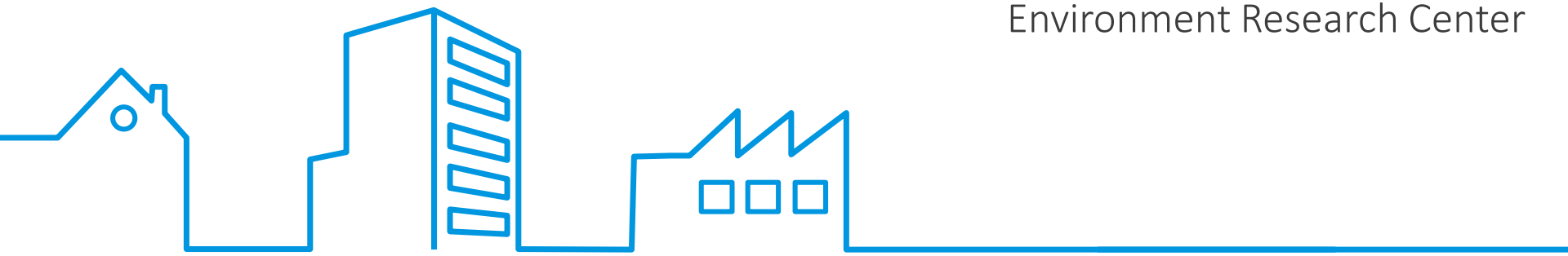

- **Paris Agreement**

PARIS2015
UN CLIMATE CHANGE CONFERENCE
COP21·CMP11

- **Montreal Protocol-Kigali**

- **SDGs**

SUSTAINABLE DEVELOPMENT GOALS

- **Investors**

Climate Action 100+
Global Investors Driving Business Transition

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Daikin Mission

The Daikin Group aims to contribute to the realization of the sustainable development goals (SDGs) , grouped in 3 themes:

1. health and comfort

2. cities

3. environment

1. Value Creation for Health and Comfort

Protecting people's health & comfort with "Air" technology

- Cooling, heating, humidity, air quality

Reduce food loss

- Refrigeration solutions to maintain a cold chain of chilled and frozen products

2. Value Creation for Cities

Solving comfort, health and energy challenges arising from urbanization

- Contribute to net zero energy buildings (NZEB)
- Energy management, demand response
- Energy creation

3. Value Creation for the environment

Reduce the environmental impact of our products

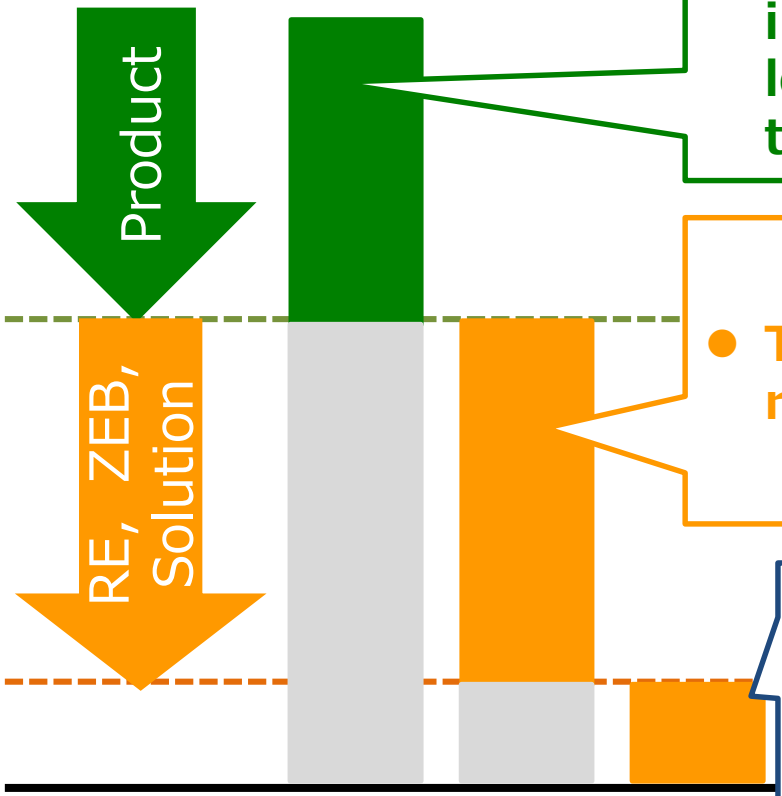
- Improve energy efficiency
- Reduce refrigerant impact

Replace fossil fuel based technology

Use renewable energy

- heat pump technology
- Energy storage technology

Daikin Vision 2050 : net zero GHG emissions by 2050



- **Through products : energy efficient inverter technology, refrigerants with lower GWP, heat pump heating technology**

- **Through solutions : to support NZEB, renewable energy, energy transition**

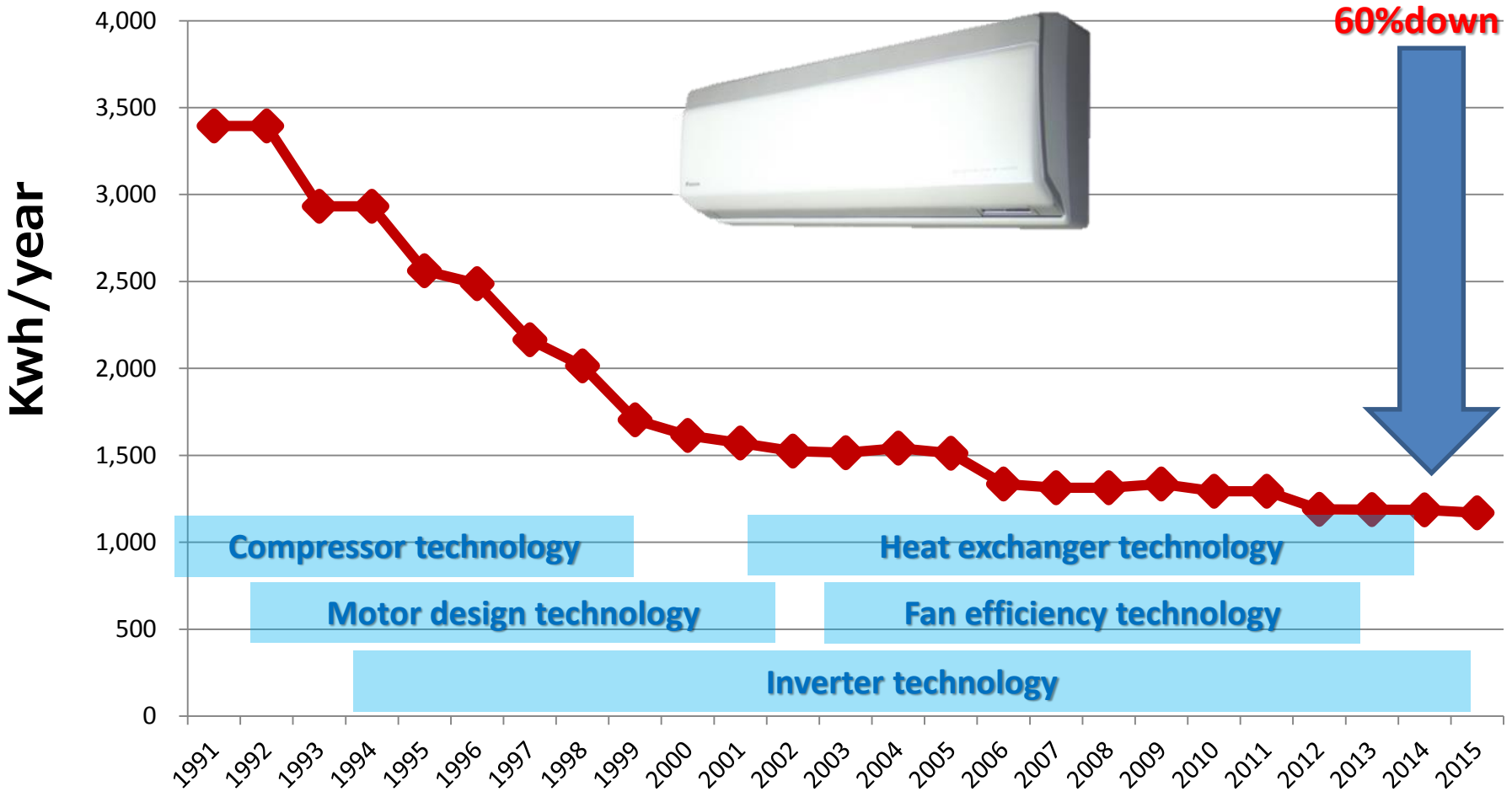
Ongoing Process !

- **Support to use refrigerants with lower GWP**
- **Recovery and recycle of HFCs**
- **Forest conservation etc.**

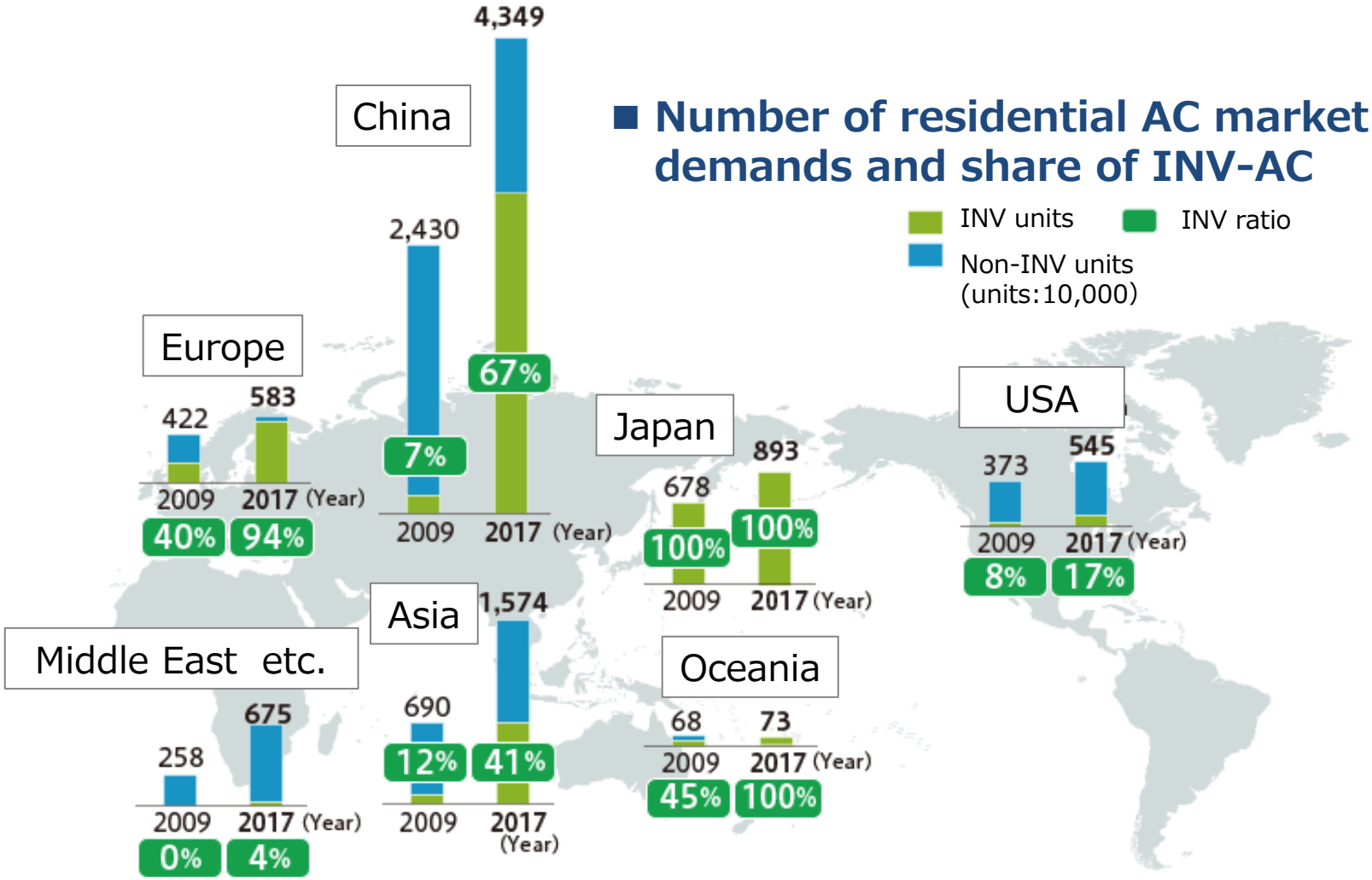
Product Example : Energy efficiency

Daikin has been disseminating inverter(INV) AC globally

Year-round power consumption transition



Global residential AC market – use of inverter technology



Example refrigerant recovery & reuse

VRV IV+
INVERTER

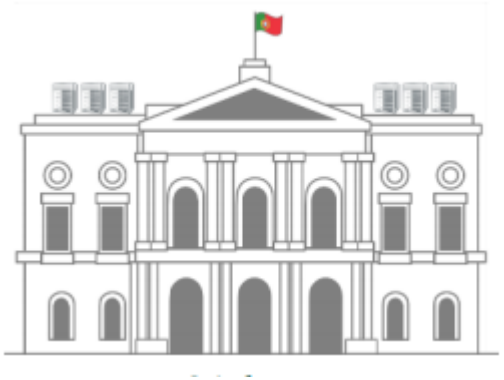
CERTIFIED RECLAIMED
REFRIGERANT ALLOCATION

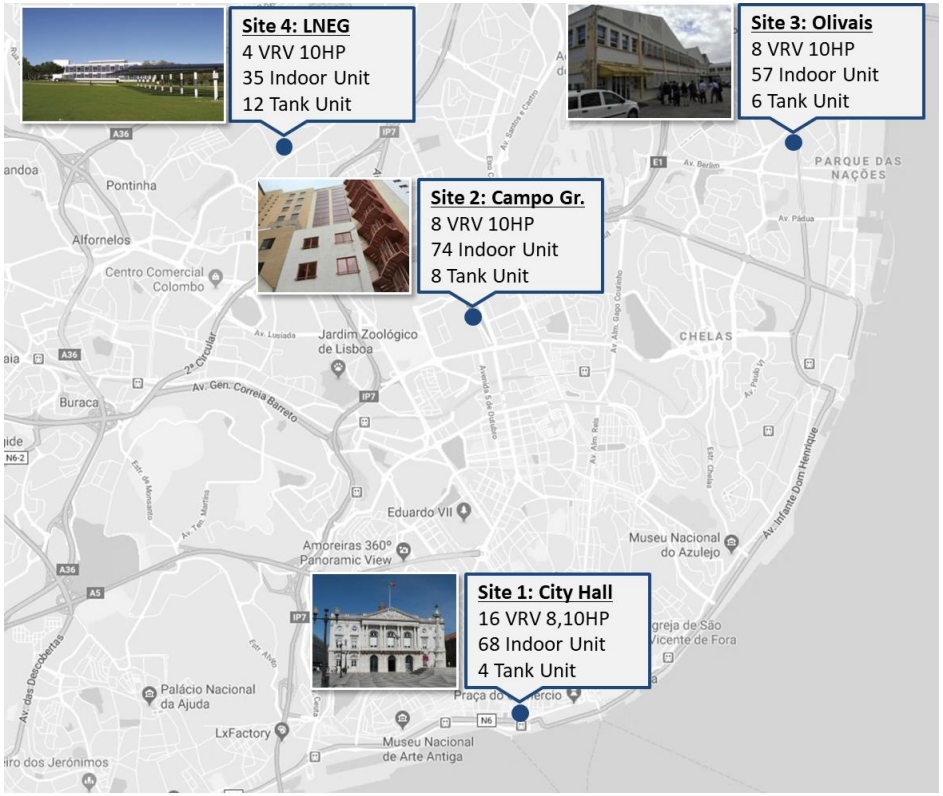
Solutions example : LisCool project

Demonstration Project on ADR (Automated Demand Response) and VPP (Virtual Power Plant) in the City of Lisbon

Adjust AC consumption and Use “cold” as a battery to maximize renewable energy consumption, solve restrictions/emergencies on the electricity grid and/or adjust to the electricity price

LiSCool
Lisbon Cool Energy Project





Message to the HVAC industry

Can you support to :

- Combat climate change ?
- Ensure food security ? Avoid food loss ?
- Phase down the consumption of HFCs ?
- Build sustainable buildings and cities ?
- Support the energy transition ? Balance the energy grid ?
- Provide cooling/heating/refrigeration solutions which are safe/energy efficient/affordable and use low GWP refrigerants?
- Provide decent work and economic growth ?

Challenges or Opportunities ?

- Energy transition
- Customer confidence
- Policy makers
- Simulation & monitoring methods
- AI/IoT and Big Data solutions
- How to create market value for innovation
- Affordability, sustainable financing
- …

Thank you